

BUDGET SPEECH

2025-26



नई दिल्ली नगरपालिका परिषद्

New Delhi Municipal Council

Palika Kendra, New Delhi-110001

www.ndmc.gov.in

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BUDGET SPEECH 2025-26

Distinguished Members of the Council,

At the outset, I would welcome all the members of recently constituted Council and seek their co-operation for taking various development initiatives in NDMC area to make it most progressive municipality of India in terms of sustainability and self-reliance.

I also extend my gratitude to the citizens of New Delhi, my esteemed colleagues, and all stakeholders for their continuous support and collaboration. Together, we will build a New Delhi that stands as a beacon of modernity, sustainability, and civic responsibility.

The New Delhi Municipal Council is at the heart of our nation's capital, and as we move forward, We must strike a balance between modernization and environmental preservation, while addressing the needs of our citizens, businesses, and visitors alike. This budget reflects our continued commitment to transform New Delhi into a city that not only preserves its rich heritage but also embraces innovation, sustainability and inclusive growth.

We aim to set new benchmarks in municipal governance through strategic initiatives across key areas such as:

A. Human Resource Management

Human Resource Management system (HRM) is a strategic management of an organization to help the

business to achieve its goal. G-20 Summit witnessed an unprecedented level of work carried out by the NDMC employees in various fields. I therefore, propose to take up the following steps in the welfare of NDMC employees.

1. To fill up all the regular vacant posts through recruiting agencies (UPSC/DSSSB) and through promotions where the RRs are already finalized.
2. Revision of Recruitment rules of various categories of employees will be completed in a time bound manner.
3. To align the salary structure of NDMC employees with the Central Government, we are in process of pay fixation under 7 CPC and MACP of NDMC employees & pensioners which will be completed within 6 months along with release of arrears.

It is proposed that incorporate eHRMS software, including a payroll system be incorporated in the next FY 2025-26 which will speed up the department's work and enhance transparency, accountability and efficiency.

B. World-Class Education

Recognizing that education is the cornerstone of human progress, we are committed to upgrading municipal schools with state-of-the-art infrastructure, digital learning tools, and modern teaching methodologies. This includes introducing skill-based programs and ensuring holistic development of our young learners. Development of sports infrastructure and training of Students with specialized coaches is one of the key

focus areas of the NDMC so as to cultivate national / international sportspersons from the NDMC schools. This year we have target to make all around development of NDMC Schools.

We are also in the process **to prepare a Management Information System (MIS) which would reflect the performance of the student's on real time basis so that trends and pattern of student's performance are available to the stakeholders at a click of mouse.**

Navyug School, Pandara Park was inspected by Hon'ble Prime Minister on 2nd Oct., 2024 on the birth anniversary of Mahatma Gandhi and as 10th Anniversary of the 'Swatchhta Campaign'. It is proposed to make comprehensive upgradation of school infrastructure at **Navyug School, Pandara Road to convert into a Model School.**

C. Night/Staggered Timing of Cleaning of Public Spaces

In order to achieve the target of maximum efficiency with minimum disruption, we are introducing a program of cleaning in the night and cleaning with staggered timing. The logic behind the move is that sanitary workers of municipality will get enough time to clean the areas which otherwise becomes cumbersome during routine working hours. It will not only reduce disruption to business activity, impediments to citizens but also ensure the area is fresh and ready for the activities. Heavy machinery and

water jets could be used without interruption. The Cleaning Drive has already been started in Khan Market area as a pilot project and it will be implemented in the entire NDMC area.

D. 24×7 Water Supply And Strengthening of Sewerage System

Access to clean, potable water is a fundamental right of our citizens. Our goal is to ensure uninterrupted water supply throughout the year by strengthening distribution networks, modernizing water treatment facilities, and adopting smart water management systems.

A project of 24x7 water supply had been initiated and reviewed with the objective of (i) Modernizing of infrastructure for improving system resilience. (ii) Non-Revenue Water (NRW) to globally acceptable levels by eliminating leakage/unauthorized usage. (iii) Water conservation (iv) Setting measurable benchmark for service delivery, accountability at every stage of implementation and (v) Integration with SCADA for 24×7 monitoring

Further, we have taken up the matter with Ministry of Housing and Urban Affairs for rehabilitation of NDMC sewerage system for sanctioning of projects worth Rs. 556 Crore under the Urban Development Fund (UDF) Scheme. This will enable NDMC to augment sewerage system in a phased manner within a span of 5 years.

E. Solar Energy Expansion:

Sustainability remains at the heart of our agenda. We will enhance solar energy adoption across municipal buildings and public spaces, aiming to reduce carbon footprints while promoting renewable energy. It has already installed grid connectivity roof top solar PV plant in all Municipal buildings. Under “PM – Surya Ghar Muft Bijli Yojna” Scheme and with the aim of Sure, Pure and Secure”, the potential and feasibility of installation of roof top solar in Government and private building is being explored in consultation with TERI. NDMC has also embarked upon ambitious journey of shifting to 100% renewable energy municipal body of the Country.

F. Public Art and Culture

To bring concept of “ Vikas Bhi Virasat Bhi “ to life through our cityscape. The scheme “Art with Heart” announced earlier by NDMC with installation of theme-based sculptures at major roundabouts and prominent places. This concept gathered appreciation not only from the citizens but also remained in the lime light during the G-20 Summit. This year we have installed Elephant Family at RML round about. NDMC is committed to install more sculptures in the next FY 2025-26. It is proposed to build creative hubs for artists and performers and monthly cultural festivals with ambassadors of G-20 countries.

We are in the process of setting up a ‘Veerangna Museum’ by Comprehensive Conservation of the Gole Market Heritage Building and its adjoining areas along

with its structural strengthening and aesthetic improvement of the complex by the next FY 2025-26.

G. Environment-Horticulture

NDMC takes pride in its gardens and intends to further develop them in a manner befitting their location. Landscape architects will be engaged to design/develop to major gardens so as to make NDMC a model horticulture city of the world.

NDMC has implemented a range of proactive environment improvement measures especially regarding air pollution. In addition to maintaining a focus on promoting greenery and expanding the green cover to mitigate the spread of dust, NDMC has deployed smog guns for settling the dust and polluted particles on the ground leading to improved air quality. We are continuously using Mechanical Road Sweepers to clean the roads and give them a fresh look. We have launched a **“One Day One Road”** programme wherein intensive cleaning and washing of trees, roads and pavements is taken up for an identified road every day. We are also exploring the feasibility of an innovative idea of installation of Mist Spray on electrical poles in NDMC area. We have already made a policy to switch to only electric vehicles in a phased manner and have augmented e- charging points to encourage use of electric vehicles. NDMC is steadfastly committed to achieve these goals as part of its dedication to reduce carbon emissions and promoting sustainability. This year we are going to purchase many more Big & Small (Electric/CNG) MRS to cover lanes/by lanes of NDMC area.

To enhance aesthetics and to add colour to the city landscape NDMC is going to procure 5.25 lakhs tulip bulbs for NDMC, DDA and MCD in this winter. We are also planting of various variety of flowers in parks garden and roundabouts and road avenues across the city for all to enjoy the beautiful landscape. Like last year, we propose to organise a tulip festival which was greatly appreciated by all tulip lovers. A Drive of “EK PED MAA KE NAAM” for plantation of one tree by all the employees, dignitaries was organized during this FY under which more than ten thousand trees were planted. We will continue these activities in the coming years also.

H. Integration of all IT system

NDMC has taken several IT-based initiatives through technological intervention for strengthening of e-Governance and m-Governance during the last few years to improve efficiency, effectiveness and economy in providing civic services to citizens in an equitable, non-discretionary and transparent manner. This has helped NDMC in achieving the highest award i.e Prime Minister’s Award for Excellence in Public Administration, 2021. This ultimate recognition for public service coming to a municipal organization is a unique distinction. Presently there are many applications running in the NDMC. I propose to develop a mechanism to integrate various standalone software application which will enhance delivery of services in more efficient and transparent manner.

I. Project Management System

Multi departmental issues are one of the hurdles in timely completion of projects. In order to enhance synergy amongst the various departments and for completion of the projects in planned manner, I propose to constitute a Project Monitoring Cell (PMC) under the chairmanship of our Secretary.

J. Re-development of Markets

Markets are the lifeblood of our economy, contributing significantly to local employment, entrepreneurship, and the overall vibrancy of our city. I propose key initiatives for Market Development such as (i) Infrastructure Revitalization by introduction of green and sustainable infrastructure, including energy-efficient lighting (ii) Safety and Accessibility through installation of CCTV cameras and upgrading footpaths, ramps, so as to ensure accessibility for all, including senior citizens and persons with disabilities.

Together, let us pave the way for markets that not only drive economic growth but also enrich the lives of residents and visitors. To start with, the work of redevelopment of Prithviraj Market and Akbar Bhawan will be taken up in the next FY 2025-26.

K. Smart Public Convenience

New Delhi Municipal Council will strive to make itself a model of urban hygiene self-sustaining and ecofriendly sanitation services that promote inclusivity in public convenience while using latest technology. It

will also ensure that the facilities are accessible to everyone including people with the disabilities, senior citizens, women and third gender.

NDMC plans to upgrade and convert all its existing PTUs/CTUs into state of art designs having eco-friendly features and efficient disposal management. PTUs/CTUs shall be upgraded and maintained through revenue model.

L. Revenue Management

NDMC needs to strengthen its revenue collection system so that long term goals of expenditure on various civic amenities are achieved by keeping in mind rapid growth and increased demand of high quality services in the city. It is a need of hour to take various reforms to streamline entire process of revenue collection, be it property tax, license fee, electric /water charges and parking fee. All the properties in NDMC area shall be geo tagged with unique number so as to optimize the revenue of NDMC. A special drive shall be launched to receive/ collect the arrears of revenue in a time bound manner.

As part of our commitment to transparency, efficiency, and modern governance, I am pleased to present our proposal for transitioning to a 100% digital payment system in NDMC. This initiative reflects our vision of establishing NDMC as a smart and forward-looking administrative body.

Key Highlights of the Initiative: (i) To eliminate Manual Transactions in the FY 2025-26, NDMC will

phase out payments and receipts through cash, cheques, and demand drafts. All transactions, including taxes, utility bills, fines, and vendor payments, will be conducted through secure digital platforms. (ii) Streamlined Digital Platforms by expansion of NDMC's existing digital payment channels, including NDMC's mobile app, online portals, and QR code systems at counters.

This shift to a fully digital payment ecosystem is not just a technological advancement but a step towards more inclusive, accountable, and efficient governance. I urge all stakeholders to support this transformative journey and help NDMC lead by example in smart city initiatives.

M. Electricity

In order to strengthen and transform the electricity distribution in the capital city of country NDMC has been selected by the Central Government for financial assistance under the **Revamped Distribution Sector Scheme (RDSS)**. This will improve the quality, reliability and affordability of power supply to consumers through a financially sustainable and operationally efficient distribution mechanism. The financial assistance covers Prepaid Smart Metering, upgradation of distribution infrastructure and reduction of the technical and commercial losses.

N. Safety and Security

The Safe City project aims to create a safe, secure and empowering environment for women in public places

to enable them to pursue all opportunities without any threat of gender-based violence. In collaboration with Delhi Police a Safe City project has been initiated for mutual sharing of CCTV camera feeds. Further, the dark spots are also being identified and additional lights are being installed for safety and security of women and other residents/commuters of NDMC area.

O. Amendment in NDMC Act

We are also working on amendment to the NDMC Act, 1994 to align with current global best practices, to factor our learning experiences over the last three decades, ensuring ease of doing business, reducing regulatory compliance burden and de-criminalization under Jan Vishwas Scheme.

P. Comprehensive Municipal Services

From road maintenance to waste management, we are committed to streamline municipal services. For comprehensive development / resurfacing of roads, we have collaborated with CRRRI to leverage their expertise to make NDMC roads more strong and convenient for riders.

Road Signage were installed mainly in year 2009-10 with type IX reflective sheets and they have outlived their life. Now, IRC has revised the specifications with type XI reflective sheet. Accordingly, NDMC is also going to replace/upgrade all the road signage so as to achieve proper Safety and to maintain aesthetic view in NDMC area.

NDMC has continued in its path for maintaining financial stability and providing quality sanitation services. For over a decade NDMC has consistently secured AA+ Credit Rating signifying its robust financial standing.

NDMC has been awarded as Cleanest City in Union territory and also Cleanest in State with 5 star Garbage Free City & Water plus certified city status in Swachh Sarvekshan 2023.

We approach the coming financial year with confidence, gained from our achievements and hope to grow consistently leveraging our strengths with the continued support from all stakeholders towards making NDMC an aspirational city and global benchmark befitting its status as the national capital of 'Viksit Bharat'. Our vision for 2047 is to be a part of developed Bharat as one of the leading capital cities of the World.

Now, I present the Annual Budget 2025-26 with financial projections first:

- **The total receipts of the Budget Estimates 2025-26 are Rs. 5770.60 Crore against Rs. 5319.75 Crore provided in Revised Estimate 2024-25. The total actual receipts in 2023-24 were Rs. 5005.05 Crore.**
- **The BE 2025-26 for the revenue receipts are Rs. 5100.32 Crore against Rs. 4730.31 Crore provided in RE 2024-25 and actual of Rs. 4417.12 Crore in 2023-24.**
- **The BE 2025-26 for capital receipts are Rs. 670.28 Crore against Rs. 589.44 Crore provided in RE 2024-25 and actual of Rs. 587.93 Crore in 2023-24.**
- **The total expenditure for BE 2025-26 are Rs. 5307.20 Crore against Rs. 4876.54 Crore provided in RE 2024-25 and actual of Rs. 4363.88 Crore in 2023-24.**
- **The BE for revenue expenditure in 2025-26 are Rs. 4657.45 Crore against Rs. 4612.70 Crore provided in RE 2024-25 and actual of Rs. 4219.68 Crore in 2023-24. The capital expenditure is projected at Rs. 649.75 Crore in BE 2025-26 against Rs. 263.84 Crore in RE 2024-25 and actual of Rs. 144.20 Crore in 2023-24.**

I would like to highlight the performance and achievements of NDMC during 2024-25 and propose the plans and projections for the year 2025-26.

1. FUTURE READY NDMC: SETTING A WORLD CLASS EDUCATION MODEL

Education could be defined as the process of gaining knowledge, skill, beliefs, and values that help in the growth and development of a person. Education is the most important asset, which helps in providing knowledge, enhancing the capability of the reader to think logically on various subjects.

There are 45 NDMC Schools (13 Senior Secondary, 07 Secondary, 1 Middle, 10 Primary and 3 Nursery Schools), and 11 Navyug Schools (7 Senior Secondary, 1 Secondary and 3 Primary Schools). NDMC also has one Special School for specially-able students (Aanchal School) and one day time Secondary School for drop-out girls and women. NDMC also runs 16 creches, and provides grants-in-aid to three primary aided schools. NDMC is committed to impart world class education in all these schools by making them NEP compliant focusing on holistic education and revising the existing model of education in the city.

We are also in the process to prepare a Management Information System (MIS) which would reflect the performance of the students on real time basis to the Directorate and other Competent Authorities so that the trends and pattern of student's performance are available to the decision makers at the click of a mouse.

In order to bring in expertise from other institutes this deptt. plans to conduct teachers training programme by NCERT/SCERT/IIM along with programs for the HoS integrated with the MIS.

Now, I would update the status of various improvements measures/schemes announce last year.

1.1 Paradigm Changing Initiatives

NDMC is working to make education inclusive and accessible to all through introduction of technological advancements and engaging all the stakeholders. Such initiatives which were introduced by NDMC and will be in continuous use even in future for welfare of students include major ones like tablets, smart classrooms, digital libraries, Atal Tinkering labs for inculcation of innovation, language labs, Biometric Attendance, CCTV Cameras, etc. There are enabling measures like Information Kiosks, Sanitary Napkin Vending Machines, and free sports coaching to the students through qualified and professional sports coaches, Adventure tours, exchange programs and Seema Darshan Program for expanding the horizons of children. All Balwaris of NDMC have been upgraded into State-of-the-Art NDMC Playway School which will help in implementing the National Education Policy. The students are given platforms for participating in various activities and exhibitions as a part of co-curricular development of the students.

1.2 Improvement in Enrolment in NDMC/Navvug Schools

The Education Department is ensuring that there are no dropouts and enrolled students maintain a threshold limit of attendance, as prescribed by CBSE. The enrollment is expected to increase further during next year due to the academic environment in the NDMC schools. Further in the month of March, a flagship program was conducted: 'Mission Admission'. Under this program Rallies were Conducted, Door to Door Survey was conducted and on the spot admission were made. These efforts would be continued to increase enrolment in the NDMC Schools.

1.3 Overall Improvement In Class 10th and 12th Result

Due to various technological interventions, effective administration and priority given to Education by NDMC, the overall result in Class 10th & 12th of NDMC and Navyug schools was 100% & 98.7% in class 10th & 12th respectively in the academic year 2023-24.

1.4 Tinkering Labs

I have pleasure in informing that 14 Palika Tinkering Labs in 14 NDMC/Navyug schools in addition to existing 10 Atal/Palika Tinkering labs have been set up. Resource persons have been arranged to impart technical and practical knowledge to the students in these Tinkering Labs. Some students of NDMC schools have made a mark at various Tinkering competitions on the basis of learning and training they have received in these Tinkering Labs in NDMC Schools.

1.5 Palika Pratibha Puraskar

The scheme of Cash Prize to Meritorious Students (Palika Pratibha Puraskar) has been implemented. This has instilled competitiveness among the students for doing better in board exams. Further, to integrate the same with the concept of Fit India and promote cycling in the city, these awards would include provision of a “Cycle” as award to the eligible students primarily girls. In one of its kind initiatives, cycling clubs have been set up in 8 schools comprising of 3 Navyug Schools and 5 AABVs. The scheme will also continue in the FY 2025-26.

1.6 Improvement in Schools-Smart Classes

To convert all primary classes from class 1 to 5 into smart classes, the process has already been started. This will provide a new dimension to learning through technological tools in NDMC Primary schools. The Smart School is integration between technology and education, aiming to improve the quality of education and increase the effectiveness of the learning process. It involves the use of visual and audio means. For setting up of IFP based 346 smart classes in primary classes of all 43 NDMC/Navyug schools the case is at tendering stage and the work is likely to be awarded in current FY 2024-25.

1.7 Smart Students: Tablets For NDMC School Children.

NDMC had accorded approval to procure the tablets for the students of X to XII alongwith TGT and PGT of NDMC and Navyug Schools. Accordingly, Tender for procurement of to 6181 tablets is in process and likely to be awarded in next FY 2025-26.

1.8 Nature Based Class Room

The work for Nature based Class room has been completed in four schools and is under progress in remaining schools which will be completed in current FY 2024-25.

1.9 Adventure Activities

An adventure trekking trip to the Gangotri Base Camp, was organized for 100 students alongwith 6 science teachers was successfully conducted. Similar, activities are proposed to be organized in FY 2025-2026.

1.10 Science Fair

NDMC has recently conducted Science Fair at NDMC

Convention Centre in which apart from NDMC schools' students, students of reputed private schools in NDMC area, National Science Centre, Science Magazines etc. also participated. The Fair was inaugurated by Hon'ble Minister of Science and Technology, Government of India. The Fair was full of various science activities, games & models and was visited by more than 5,000 students from different. We are in process to organize more such science fair in ensuring years.

1.11 Up-gradation of Computer Labs

NDMC committed to upgrade well designed computer labs having latest computer hardware, software required for senior classes as per CBSE curriculum, networking, fiber based internet connectivity by replacing existing one. The bid for up-gradation of Computer Labs in NDMC/Navyug Schools has already been invited and upgradation of the computer lab would be carried out in this FY 2024-25.

1.12 Science Parks

An MOU has been signed with National Science Centre (NSC) for setting up of Science Parks at science & humanity center, Tuglak Crescent. The work has been awarded and exhibits being installed as per revised layout. Work is likely to be completed in the current FY 2024-25.

1.13 National Education Policy (NEP) 2020

Government of India has announced the National Education Policy-2020. In line with the NEP 2020, the NDMC has taken many steps such as organized workshops for Teachers, Organising Bagless Day, establishing of activity rooms in NDMC schools, maintaining teacher and student ratio etc. More steps

are likely to be taken in next FY 2025-26.

1.14 Teachers Resource Centre

Considering the need to train the HoSs and teachers with the latest trends in education to achieve the vision and mission of the National Education Policy, I had proposed to develop a 'Teachers Resource Centre' in NDMC for Continuous Professional Development of teachers. Room has been completed at Tughlaq Road, New Delhi with the provision of online conference in sound proof environment. Procurement of furniture is under process. Resource Centre is likely to be operational in the financial year 2025-26.

We intend to take up a comprehensive review of our schools' infrastructure and pedagogy to explore possibilities for focused attention and student centric specializations like art & culture, music, sports etc. so as to make them schools of new India. The Work of up-gradation in 20 schools is under progress which is likely to be completed in current FY 2024-25. Proposal for upgrading another 8 schools is at the stage of Tender.

1.15 Sports Coaching

In the recent past, NDMC schools students have participated, represented NDMC and won medals in different competition at State and National levels. NDMC envisage to prepare its own team in each sport by providing sustained professional training by expert coaches. NDMC remains committed to promoting sports and holistic development among students under its jurisdiction. 14 coaches for 10 sports i.e. Cricket, Hockey, Football, Volleyball, Basketball, Badminton, Table Tennis, Lawn Tennis, Wrestling and Boxing were engaged. This initiative is vital to ensure continuity and improvement of sports coaching

programs across various schools. NDMC is in process to extend the engagement of these coaches along with hiring of 10 more coaches to sustain the momentum and further enhancement of students' performance in sports. The best available coaches and training methods will be helpful for producing top class athletes and sportsmen who will excel at National and International events.

1.16 Regular Study Tour and Excursions

Different students have different fields of interest and propensity to excel in different areas/subjects. Under this scheme students have visited PM Museum, Police Memorial, War Memorial, Amrit Udyan, Rail Museum, Children's Park, and other educational and historical places situated in Delhi. NDMC is planning to expand the reach by organizing (i) inter-state excursions to institutions like IITs, IIMs, and national heritage sites; collaborating with universities and research centers for subject-specific learning experiences (ii) Thematic grouping of students based on their interests (science, technology, arts, history) for customized tours. (iii) Skill-Based excursions by introducing workshops and industry visits for hands-on learning (e.g., startups, tech parks, art studios) and (iv) Inclusion and accessibility by ensuring equitable opportunities for underprivileged students to participate.

1.17 Up-gradation of School Libraries

Twenty Seven numbers of Libraries of NDMC and Navyug schools have already been upgraded into digital library. The NDMC aims to upgrade remaining libraries in next financial year 2025-26.

1.18 Career Counseling

The majority of students of the NDMC schools are from middle and lower economic strata wherein the parents are not in a position to offer adequate career advise to their children. Therefore, it is proposed to start career counselling to the students of class-XI & XII in a systematic manner by inviting the best professionals in the field. Students would be encouraged to explore the non-conventional career options apart from the already available regular career options. The proposal is in process and likely to be started in next FY 2025-26.

1.19 Activity Rooms

To meet the requirement projected under NEP-2020, modal activity room has already been created at AAPV R.K. Ashram Marg. For creation of additional 159 activity rooms for activity base learning of students in 3-6 age group the work is likely to be taken up in next FY 2025-26.

1.20 New Look Uniform

NDMC has entered into collaboration with National Institute of Fashion Technology (NIFT) to re-design the school uniforms of AAVs and Navyug Schools. Students of our schools having knack for fashion technology shall assist the designers of NIFT. The color and digital design of the uniform has been finalized by a committee. Fabric selection is in progress. Finalization of Redesigning of uniform is being taken up with NIFT. The scheme is likely to be implemented in next FY 2025-26.

1.21 Complete Health Check Up and Maintaining Health record of all Students of NDMC

The annual health check-up for primary students

(Classes I to V) in all NDMC schools has been completed, covering basic parameters such as height, weight, dental health, and eyesight. This includes vaccination and distribution of health cards. Additionally, TD vaccinations have been administered to Class X students across all NDMC schools. The health check-up for students of Classes VI to VIII will be completed by March 2025.

1.22 Revamping of Women Technical Institute (W.T.I.)

Organizations, NGOs and training institutes were invited to collaborate with Women Technical Institute, Netaji Nagar, New Delhi to make a lasting impact on the lives of aspiring women. 4 NGOs have given presentation for introduction of new courses and removal of courses with low employability which are being analyzed and will be taken up in the next FY 2025-26.

Now, I would like to propose the following schemes for the financial year 2025-26.

1.23 Comprehensive Upgradation of School Infrastructure

Schools are going to be developed with target to (i) Integrating traditional knowledge with modern technology (ii) Learning outcomes through regular assessment of students (iii) Introduction of compulsory optional training modules for teachers (iv) Overhauling of sports culture through early identification talent and providing professional training (v) Career counselling for students Encouraging to take up non- conventional professions/careers (vi) Regular Culture Exchanges and Immersion Programs Regular Culture (vii) Adding new facilities of RO Water, Labs Sports (viii) Upgradation of building and classroom infrastructure (ix) Providing

multi-purpose Hall for various activities.

1.24 Model School for Education – Navyug School, Pandara Road

Navyug School, Pandara Park was inspected by Hon'ble Prime Minister on 2nd Oct., 2024 on the birth anniversary of Mahatma Gandhi and as 10th Anniversary of the 'Swatchhta Campaign'. It is propose to make comprehensive upgradation of school infrastructure at Navyug School, Pandara Road to convert into Model School for education. NDMC has started augmentation of the infrastructure facilities and the learning outcomes of the school through a series of coordinated measures. Some of the works which have been undertaken are comprehensive monitoring of academic performances of the students, teacher's training, and development of facilities of indoor sports and up gradation of the existing Auditorium into a multipurpose hall. The aim is to upgrade the School in to world class centre for education.

It is proposed to make comprehensive upgradation of school infrastructure at Navyug School, Pandara Road to convert into Model School for education. Various development work in this regard would be taken in FY 2025-26.

1.25 Introduction of Vocational Subject

The department has implemented skill-based education by introducing Retail (in one school, i.e., AAV, Moti Bagh) and Information Technology (IT) as optional subjects for Classes IX and X in all NDMC schools. These subjects aim to provide students with practical and career-oriented skills.. These initiatives will continue in the academic sessions 2025-26, reflecting NDMC's commitment to offering diverse educational

pathways and enhancing students' career readiness through skill-based learning.

In the coming year, NDMC propose to spend a sum of **Rs. 248.74** crore towards Education Sector, out of which **Rs. 19.93** crore is for capital work and **Rs. 228.81** crore towards Revenue Expenditure.

2. RELIABLE NDMC: DISCOM OPERATIONS

Energy is the prime mover of economic growth and is vital to the sustenance of a modern economy. Sustainable developments require long term availability of energy from sources that are affordable, accessible and environment friendly.

NDMC is the deemed licensee for the distribution of electricity in its area and provides a 24x7 reliable quality power supply to all its consumers. The objective of NDMC is to emerge as a reliable and responsible DISCOM to its consumers and as an efficient, self- reliant and capable strategic business unit within NDMC. From the FY 2020-21, we are presenting separately the budget for this EDSBU (Electricity Distribution Strategic Business Unit) clearly indicating our results as a separate cost unit. The same has been prepared in this year as well.

Now, I would update the status of various schemes announced in earlier years.

2.1 Ensuring Energy Efficiency: Electric Vehicles & Public e-Charging Stations

2.1.1 Electric Vehicle (EV) Infrastructure: As part of its sustainability goals, the NDMC plans to expand the electric vehicle (EV) infrastructure by setting up more EV charging stations across the city,

especially in key public areas and transport hubs. After installation 100 Public EV Charging stations in NDMC area 24 more locations have been allocated to 3 PSUs and installation will be completed by the end of current FY 2024-25. The feasibility of other locations for EV Charging Stations is in progress and work will be started in the FY 2025-26.

NDMC had already taken a decision to switch over to all electric vehicles in a phased manner. A tender for hiring of 28 eVehicles for a period of 5 years is at awarding stage. The work is likely to be awarded in the current FY 2024-25.

2.2 Providing Electric Connection to J.J. Cluster In Left-Out Jhuggies

The work of providing of electric connection at J.J. Cluster Sanjay Camp has already been awarded and the work is scheduled to be completed by March 2025 and for remaining J.J. Clusters case for preparation of detailed estimate is under approval. The work is likely to be started in next FY 2025-26.

2.3 Fault Locating Vans

In order to ensure uninterrupted power supply in NDMC area and to deliver prompt response for providing quality services to its consumers, NDMC has purchased two HT Cable Fault Locating Mobile Vans. The system is suitable upto 66KV and is mounted on CNG Vehicle for detecting the fault of feeders.

2.4 National Solar Mission

NDMC has continuously increasing its capacity of

solar power and have installed grid connectivity roof top solar PV plant in all Municipal buildings. The potential and feasibility of installation of roof top solar in Government building and all other remaining building of NDMC is being explored in consultation with TERI. So far, NDMC has 234 Nos. of existing solar connections out of which 93 connections are of 3.12 MWp and 234 connections are of 11.30 MWp.

2.5 Replacement of Old/Obsolete HT Panels under RDSS Scheme

By replacing the Old/Obsolete HT panels we will not only increase the reliability of the power supply but the distribution losses will also be reduced enabling NDMC to provide uninterrupted power supply to its consumers. The work for replacement of old/obsolete HT panel are being taken up for replacement under RDSS. The work is at tendering stage and likely to be started in next FY 2025-26.

2.6 Energy Audit and Condition Assessment of Electrical Assets

The energy audit will help reduce carbon footprints as it will pinpoint areas of intervention where energy is being wasted. This will not only help in reducing cost of NDMC but also of its consumers. The tender for full-scale energy audit have already been invited and the work is likely to be started in current FY2024-25. For condition assessment of electrical assets, the scope of work is being finalized. The work is likely to be started in next FY 2025-26.

2.7 Ensuring 24X7 Power Supply

2.7.1 Our Electrical Department is committed to ensure 24x7 uninterrupted supply of power to all users and to ensure the same we

proposes to install an 11 KV HT Metering Cubicle for efficient utilization of smart meters. The detailed estimate for installation of an 11 KV HT Metering Cubicle for efficient utilization of smart meters is in process and likely to be started in FY 2025-26.

2.7.2 In the current year a new electricity water billing software of SAP was introduced by the NDMC and the same is yet to be stabilized. The feasibility of provisions of prepaid billings for all electricity consumers will be explored and likely to be take off in the next FY 2025-26.

2.8 CCTV Cameras:

In order to improve more safety and security CCTV camera have already been installed in most of the schools, hospitals and markets etc. Based on a vulnerability study NDMC has installed specific purpose CCTV cameras at 18 Nos. locations to monitor the flooding points during the rainy seasons. Further, an estimate for providing 251 Nos. additional CCTV cameras in NDMC Schools and other locations are under process. The scheme is likely to be started in FY 2025-26.

2.9 NDMC has reviewed afresh the vulnerable points where the street lighting needs to be improved. This is not only important for road safety and convenience but also to ensure that pedestrians especially women feel safe while walking in the New Delhi streets. The work has already been awarded and likely to be completed by March 2025.

2.10 After successful completion of IPDS (Integrated Power Development Scheme). In order to revamp electricity distribution network, NDMC has been

selected for Revamp Distribution Sectors Scheme (RDSS) of Ministry of Power (GOI) and has secured technical guidance and funding support for projects worth Rs. 332 crores. This includes three distinct components of Strengthening of distribution infrastructure, Supervisory control and Data Acquisition (SCADA) and automation. The project is expected to be completed in financial year 2026-27. These initiatives will ensure uninterrupted power supply, energy auditing and reduce distribution losses. Now, I propose various new schemes to be taken by the NDMC during the next year 2025-26.

2.11 Replacement/ Modernisation of escalators at three sites

Modernizing of escalators are not only enhance movement of the visitors but also reduce cost of maintenance. NDMC has 06 Nos. escalators installed on various roads for pedestrian crossing which will be modernized/ replaced in next FY 2025-26.

2.12 Establishing packaged Electric Sub-Station to provide Electric connection to Skill Development Centre and Bapu Samaj Sewa Kendra.

To provide reliable electric supply, it is proposed to establish a packaged Electric Sub-Station near Skill Development Centre and Bapu Samaj Sewa Kendra.

2.13 Replacement of 03 Nos. Power Transformers with advanced technology

03 Nos. 33/11 KV Power Transformers, which have served its useful life are proposed to be replaced with advanced Power Transformers so as to ensure reliable and uninterrupted electric supply to the residents of

NDMC area.

2.14 Establishing 04 Nos. 33 KV Electric Sub-Stations in Sarojini Nagar

NBCC is constructing GPRA colony in Sarojini Nagar. To provide Electric supply to this colony and other residents of Sarojini Nagar, it is proposed to establish 04 Nos. 33KV Electric Sub-Stations.

2.15 Providing 33KV electric connection to CPWD Constructed 184 MP Flats at Baba Kharak Singh Marg

To provide electric connection to the newly constructed 184 Nos. MP Flats at Baba Kharak Singh Marg, it is proposed to lay 02 nos. 33 KV cables from NDMC grid substations to 184 Nos. MP Flat.

2.16 Upgradation of Capacitor Banks having Automatic Power Factor Correction (APFC) provision to improve voltage profile.

To improve the voltage profile, reduce reactive energy consumption and availability of quality power to the residents of NDMC area, it is proposed to replace 06 Nos. Capacitor Banks with modernized Capacitor Banks having Automatic Power Factor Correction (APFC)

2.17 Replacement of 66KV Switch Gears at ESS School Lane and ESS Vidyut Bhawan

66KV Switch Gears at ESS School Lane and ESS Vidyut Bhawan have served their useful life. To ensure reliable and uninterrupted electric supply to the residents of NDMC area, these Switch Gears are proposed to be replaced with advanced Switch Gears in the FY 2025-26.

In the year 2025-26, I propose to allocate **Rs. 1851** crore for Electricity Department out of which **Rs. 244.58** crore is towards capital expenditure and **Rs. 1606.42** crore towards revenue expenditure.

3 RELIABLE NDMC: ROADS AND BYE-LANES

3.1 Roads and connecting lanes are the basic infrastructure needed by the cities for necessary mobility. Roads are the lifelines of any city. They enable seem-less transportation of goods, services and people, reducing transportation costs and improving efficiency. Good quality roads improve tourism businesses and trade by managing traffic rules, reducing congestion and enhancing urban mobility. Road safety, signage and marking are an important and integral part of any urban infrastructure. NDMC has created quality road infrastructure and stands committed to keep them well maintained.

I have pleasure to intimate the projects announced earlier along with plan for the next FY 2025-26.

3.1.1 Mechanized Cleaning system

NDMC is switching over from conventional cleaning system to advanced mechanized cleaning system. Mechanized Housekeeping and cleaning of identified areas including covered spaces in Hanuman Mandir is being carried out. For Connaught Place, finalization of tender is in process and the work is likely to be started in the FY 2025-26.

3.2 Smart Roads

3.2.1 Smart Roads are not only aesthetically evolved but also designed to ensure user convenience and experience without compromising their safety. They will have the provision of Modern Kiosks, Street furniture, Parking facilities, Electric Poles and Sitting Plaza among others. Such Smart Roads have already been developed at Minto Road and more will be taken up in the coming year. Special focus will be kept on development of pan tharas, kiosks, taxi stands and provision of standardized carts/shops. Work of upgradation of street furniture such as SS litter bins, benches, bollard, railing, ramps etc. will be taken up in the FY 2025-26.

3.2.2 Under smart city programme NDMC had developed few Happiness Areas which were appreciated by the citizens. In the coming year we intend to take the concept to a new level by including more areas in markets, parks etc. and equipping them with plug and play facilities.

3.3 Modular Rainwater Harvesting

The tender for providing 95 more Rain Water Harvesting (RWH) are already invited and the work will started in current FY 2024-25.

3.4 Synthetic Track In NDMC Parks And Open Gyms

For comfortable experience specially to elders and also eliminate the problem of dust and pollution. Based on the positive response received with regard to Nehru Park jogging track, a new project for laying a similar track at Sanjay Park is being initiated by the NDMC. The work will likely to be started in FY 2025-26.

3.5 Public Art and Culture

Based on positive response we have continued to this project and some of sculptures have been installed this year such as Elephant Family at RML round about. NDMC is also committed to install more sculptures in the next FY 2025-26. It is proposed to build creative hubs for artists and performers and monthly cultural festivals with ambassadors of G 20 countries.

3.6 Smart Commuting: Cycle In City

The Cycle Track around Nehru Park has been completed and keeping in view the appreciation received from the citizens, enthusiastic tourists and short commuters, another dedicated cycle track of 9 k.m. from New Moti Bagh to South Block Udyog Bhawan is proposed to be started in next FY 2025-26.

3.7 Overall Growth Through Modern Recreation

Facilities

3.7.1 Balanced recreation contributes not only to the growth of children but also helps adults to break free from the stress of life and monotony leading to a better quality of life. Urban living has a few major challenges which include lack of recreation spaces. NDMC will continue to improve its parks.

3.7.2 The growing trend globally is to develop theme based parks which also aid knowledge dissemination and sensitivity of citizens to identified concepts together with recreation. To connect with our rich heritage NDMC would take up development of theme-based areas with focus on vedic culture, navagrahas, nakshatras etc.

3.8 For convenience and safety of pedestrians, construction of a foot over bridge at AIIMS gate No.1 Aurobindo Marg and at Delhi High Court near gate No.5, Shershah Road is being taken up. We are in process of appointment of consultant. The consultant will provide the BOQ & tender TOR as well as PMC during Execution. The work is likely to be started in FY 2025-26.

3.9 Resurfacing of Roads

NDMC has made its roads a benchmark in the city with their high quality of construction and regular maintenance. NDMC has entered into MoU with CRRI for enhanced quality of construction. Based on recommendation of CRRI, a comprehensive project for resurfacing of road will be taken up in next FY 2025-26.

3.10 Road Safety Devices

In order to prevent road accident, road safety devices such as flexible markers, retro reflective stud, markers, etc. have been provided by the NDMC. Further, Solar stud and type XI retro reflective sheets are also being provided at the vulnerable corners, roundabouts and islands for the safety of traffic. The work is likely to be started in the FY 2025-26.

3.11 Road Signages

Road Signage were installed mainly in year 2009-10 with type IX reflective sheets and they have outlived their life. Now, IRC has revised the specifications with type XI reflective sheet. To achieve proper Safety and to maintain aesthetic in NDMC area, a comprehensive project to the tune of Rs. 18.07 Crore is at tendering stage. The work is likely to be completed in the next FY 2025- 26.

3.12 Creation of Additional Capacity of Tulip Propagation Chambers

NDMC had created a cold storage facility for preserving tulip bulbs and also created chamber for propagation as a pilot project. Results of this pilot project are being analyzed comprehensively. Feasibility for creation of additional capacity of tulip propagation chamber will be explored based on success of existing pilot project in the FY 2025-26.

3.13 Beautification of Parks & Green Belts

Fountains have been installed at different location in NDMC Parks/roundabout to beautify the area during G-20 Summit. Based on positive response from the residents/visitors, a project of development of round about opposite New Parliament is in process and likely to be completed in next FY 2025-26.

NDMC would undertake following projects for improvement of roads, footpaths etc. in the Financial Year 2025-26.

3.14 Night Cleaning Drive In NDMC Area

The program of night sweeping is being launched. The Cleaning Drive has already been started in Khan Market as pilot project and the same would be extended to remaining parts of New Delhi area.

3.15 Construction of International Standard Public Toilet at Khan Market and Sarojini Nagar Market

In a step ahead for convenience of visitors at Khan Market and Sarojini Nagar Market, a project for construction of international standard PTU at Khan Market and Sarojini Nagar Market and renovation PTU in the middle lane of Khan Market are in process. The

work is likely to be completed in FY 2025-26.

3.16 The C&D Waste Management

Transportation and scientific processing such as recycling and re-use is being carried out in NDMC area so that 100% malba (C&D waste) of NDMC be processed. The project is in tendering stage and likely to be started by March 2025.

3.17 Procurement of additions Mechanized Road Sweepers

Mechanical Road Sweepers have been utilized to keep the roads clean in an effective manner. NDMC proposes to make its operation and maintenance more effective by acquiring additional mechanical road sweeper. In order to cover more roads of NDMC area for extensive sweeping and cleaning, we are going to procure five CNG/Electric based Mechanical Road Sweepers which are likely to be procured in next FY 2025-26.

3.18 Further, for upkeep of existing fleet of 7 MRS which covers major road of NDMC area, the tender for O&M of existing Mechanical Road Sweeper is at advance stage and the work is likely to be awarded in current FY 2024-25.

3.19 The procurement of Small CNG/electric operated MRS for cleaning of bye lanes is in process and are likely to be procured in next FY 2025-26.

3.20 Clock Tower

Clock Tower to be installed at junction of Shankar Road & Mandir Marg in consultation with DUAC. The work is likely to be completed in the next FY 2025-26.

In the year 2025-26, I propose to allocate **Rs.181.65**

crorefor Road Department out of which **Rs. 57.45** crore is towards capital expenditure and **Rs. 124.20** crore towards revenue expenditure.

4 RELIABLE NDMC: WATER SUPPLY

NDMC has been continuously providing reliable water supply to all its residents in NDMC area and also providing advance infrastructure and innovative technology etc. 24X7 Supply of Clean Water With AMI Water Meter

NDMC citizens need to be assured of round the clock water supply and to guarantee the same, there are total 18,366 connections (Commercial 3509, Domestic 11846 and others 3011 connections) where NDMC is providing water supply. A project had been initiated but could not take off. In order to ensure 24x7 uninterrupted water supply in NDMC area project has be reviewed with the objective of

1. Ensure Uninterrupted Water Supply: To provide a continuous, reliable, and safe 24x7 water supply to all residents and consumers, minimizing service disruptions and ensuring equitable distribution.
2. System Assessment and Optimization: To assess and optimize the existing water supply infrastructure, including pipelines, pumping stations, storage systems, and distribution networks, for efficient and sustainable operation.
3. Enhance Infrastructure Capacity: To upgrade and expand water distribution networks and storage capacities, ensuring they meet the future demands and service level benchmarks for the next 25 years.
4. Leakage Reduction: To reduce Non-Revenue Water (NRW) through leak detection and repair programs, along with the implementation of water

metering systems to minimize unaccounted water losses.

5. Adopt Smart Solutions: To incorporate modern technologies, automation and real-time monitoring to manage water supply systems more effectively, ensuring timely intervention and operational efficiency.

6. Improve Water Quality and Pressure Management: To maintain adequate water pressure and ensure the supply of safe and clean water to all areas, including underserved and remote locations.

7. Integration with SCADA for 24×7 monitoring.

8. RFP has been prepared and the project is likely to be started in the next FY 2025-26.

4.1 Augmentation of Storage Capacity

To maintain consistency of potable water for the residents of NDMC area during emergency situation and short supply from DJB, we have planned to augment storage capacity of potable water in NDMC area.

4.2 To ensure availability of potable water in every corner of the NDMC area including J.J. Cluster, procurement of twelve additional water tanker of capacity 17 KL & 9KL with GPRS enable device is proposed for the next FY 2025-26.

In the year 2025-26, I propose to allocate **Rs. 214.59** crore for Water Supply Department out of which **Rs. 38.41** crore is towards capital expenditure and **Rs. 176.18** crore towards revenue expenditure.

5 RELIABLE NDMC: SEWERAGE SYSTEM

5.1 NDMC has taken up phased rehabilitation of sewer lines based on a detailed consultancy. The first

phase of rehabilitation of about 30 km sewer line has already been completed. The work of 10 Km under Phase-II is also completed.

Now, I would update the status of the various works of rehabilitation of sewerage network announced earlier and projects to be taken up in next FY 2025-26.

5.2 Funding under UDF for Sewer Line Rehabilitation

NDMC is maintaining about 350 km of sewer lines of sizes ranging from 350 mm to 2100 mm dia. Most of the lines are more than 70 yrs old and need augmentation and replacement. Earlier, NDMC had requested DDA/MoHUA to consider sewer rehabilitation projects worth Rs 556 Cr. under Urban Development Fund (UDF) which includes rehabilitation of 17 major lines over a period of next 5 years.

The proposal was presented to the Project Sanctioning Committee of DDA on 19th July 2024. As per the committee's decision, the proposal for hydraulic analysis and the detailed plan related have already been processed and the project is likely to be started in next FY 2025-26.

5.3 The work of brick barrel 1905 mm dia from KushakNallah to Aurbindo Marg at Brigadier Hoshiyar Singh Marg was awarded. However, due to some technical reasons the work could not be started which is likely to be started till the end of current FY 2024-25.

5.4 Consultancy work has been awarded for Desilting and rehabilitation of old sewer twin barrel of 2100 mm dia “NP-2Class” RCC pipe from C-hexagon to Lodhi Road through Zakir Hussian Marg-Golf

Course-Subramaniam Bharti Marg. Pre Consultancy work has been completed and post Consultancy work will be started after award of main work of 2100 mm dia. The work is likely to be started in the next FY 2025-26.

5.5 For the work De-silting and re-habilitation of 450 mm dia NP-2 Class RCC pipe sewer line from Sardar Patel Marg to Shantipath to Satya Sadan via Kautilya Marg, Madhulimay Marg and along Kushak Nallah (under Phase-III), Tender for Rs. 12 Crore is likely to be awarded in the next FY 2025-26.

5.6 For Re-habilitation of existing 600 mm dia RCC sewer from Telegraph lane to Kasturba Gandhi Marg via Madhav Rao Scindia Marg, tenders are invited and the work will be completed in the next FY 2025-26.

5.7 In the coming years the NDMC has proposed to install ETP/STPs in all Parks and Garden of NDMC and detailed plan in this regard will be finalized in the next FY 2025-26.

In the year 2025-26, I propose to allocate **Rs. 154.36** crore for Sewerage Department out of which **Rs.24.37** crore is towards capital expenditure and **Rs.129.99** crore towards revenue expenditure.

6 DRAINAGE SYSTEM

6.1 In modern cities, it is imperative to drain the water not only to avoid leaking, water logging, flooding during monsoon season but also to rationally utilize such water for various usages under the concept of Blue-Green infrastructure. Rehabilitation of drainage system is essentially required at regular intervals.

6.2 There are 14 drainage systems in NDMC area out

of which about 53 km of main drainage system which varies from 600 mm to 2057 mm and the transfer underground drainage line is about 270 km of size 450 mm to 900 mm. The oldest drainage line in NDMC area was laid around 80 years back. The rehabilitation work has not been carried out since being laid, with the result that every year number of cases of settlement of barrel/drainage system are occurring during monsoon period. This causes many instances of traffic inconvenience and road safety in NDMC area.

6.3 For taking up the work of rehabilitation of 14 drainage system an estimate has been submitted to UDF for release of fund and same is awaited. The work will be taken in the next FY 2025-26.

In the year 2025-26, I propose to allocate **Rs. 28.79** crore towards improvement of drainage system out of which **Rs. 25.76** crore towards Capital Expenditure and **Rs. 3.03** crore towards Revenue Expenditure.

7 STRONG NDMC : BUILDING, BRIDGES & URBAN ASSETS

Civil infrastructure is necessary to meet the public demand, augment the capacity and enhance the usability of existing capacities. NDMC has created many structures for community, social requirement and in the welfare of its own employees.

Now, I would like to apprise the status of civil works undertaken earlier and proposals for next FY 2025-26.

7.1 Multi-Storey Commercial Complex At Akbar Bhawan

The tender for a multi-storey office complex with 4 basements and 10 storey were invited by NDMC. However, the tendering process was under litigation in

Hon'ble Delhi High Court. Now, Delhi High Court disposed of the case and the DE is under revision for processing the case further.

7.2 Integrated Transit Transport Infrastructure – Redevelopment of Shivaji Terminal

Earlier, a comprehensive project with the provision of various mode of public transport comprising of bus terminus, bicycle sharing station, auto rikshaw alongwith parking facility of 113 vehicles was proposed to develop at Shivaji Stadium Terminal. Subsequently, considering the future requirement the council has decided to revisit the design of the Building to enhance the parking facilities for more Buses at a time. Accordingly, the scheme is under review in consultation with DTC. The work is likely to be started in next FY2025-26

7.3 Construction of Rain Water Harvesting Pits in NDMC Buildings

The work for rain water harvesting pits in 13 NDMC Buildings and 32 Electric Sub-Stations has been completed and 95 RWH pits are planned to be constructed in the current FY 2024-25.

7.4 Water Proofing Treatment at the Terrace of Palika Bazar & Improvement and Up-gradation of Palika Bazar Complex.

The work of water proofing was already completed last year. Further, about 57% of Palika Bazar improvement work has been completed. The remaining work is likely to be completed in the next FY 2025-26.

7.5 Construction of Skill Development Center at Moti Bagh

The work of Five Storied building of 'Skill

Development Center' at Moti Bagh has already been completed and the finishing work is in progress and likely to be completed within this FY 2025-26.

7.6 Structure for JPN Library at Mandir Marg

In order to make knowledge hub, there is a vision to create an iconic e-library. The civil structure work of three storied JPN Library building within the complex of Navyug School at Mandir Marg has been completed. The changes suggested by the consultant are under approval stage. The work is likely to be completed in the current FY 2024-25.

7.7 Additional Block at Indira Niketan Working Girls Hostel, Sushama Bhawan

The work of three storied additional block of working women's Hostel at Laxmi Bai Nagar having a provision of 39 rooms with occupancy of 117 inmates has been completed in all respect.

7.8 Housing for Municipal Employees

In order to provide accommodation to its employees, NDMC constructs various types of accommodation for which current status of the projects is as follows.

7.8.1 Construction of 120 Nos. Type-II Flats at Sector VII Pushp Vihar, Saket, New Delhi

The work is completed and under process of taking necessary connection and allotment to the NDMC employees.

7.8.2 Construction of 160 Nos. Type-III Flats at Sector VI, Pushp Vihar, Saket, New Delhi

The 70% work of construction of 160 Nos.

Type-III Flats with two basement and five blocks of Eight Stories has been completed and finishing work is under progress. The work is likely to be completed in the current FY 2024-25.

7.9 Redevelopment of Bapu Samaj Sewa Kendra, P.K. Road, New Delhi

The 50% work of construction of four storied building having provision of Multi-Purpose Hall, Skill Centre, Health Centre/ Dispensary, Art/ Exhibition Gallery, Cafeteria, and Digital/ Public Library has been completed and finishing work is under progress and the work is likely to be completed within this FY 2024-25.

7.10 Renovation and Development Works at NDMC, Palika Kendra Building

Palika Kendra Building is the Headquarter of New Delhi Municipal Council. The building had been raised in early eighties as an iconic one and is in need of renovation. The Modernization work of Canteen has been completed. The scheme for up-gradation of toilets of Palika Kendra Building is under process. For strengthening and face lifting of facade of both the buildings of Palika Kendra including convention centre is likely to be started in the next FY 2025-26.

7.11 New Building for Veterinary Hospital

The work of Veterinary hospital with advance infrastructure has been completed.

7.12 Commercialization of Housing Complex at Prithviraj Road Market

All the Flats have been vacated by the residents. A new commercial complex will be constructed therein. The Demolition work is likely to be

started by March 2025.

7.13 Renovation and Redevelopment of Market Complexes

NDMC is also taking up comprehensive redevelopment of its prestigious markets to take care of their future prospects, high volume of visitors and safety considerations and make them as model markets. NDMC has taken various works last year and the status of which are as under:-

- (i) The improvement work of repairing floor and manhole at Yashwant Place, Momo Market, Chanakyapuri, New Delhi has been completed. The work improvement of toilets and construction of Pargola at Yashwant Place is also being taken up.
- (ii) Tender for repair of flooring & façade painting of Begum Zaidi Market have been invited. The work is likely to be completed in current FY 2024-25.

7.13.1 For improvement of P.R Market D.E. is being prepared and work will be completed in the next FY 2025-26.

7.13.2 Palika Bazar Shopping Complex has been the pride of New Delhi ever since it came up. Now we intend to make it even better by providing fixed LED-display board for shops, chandelier at Central Hall and fire escaping marking. The work is in progress and likely to be completed in current Financial Year 2024-25.

7.13.3 Sarojini Nagar is another place of pride which attracts millions of shoppers from across Delhi. To make the access better resurfacing of surrounding roads will be taken up in the next Financial Year. The work of M.S. Railing around Sarojini Nagar Market is under progress and likely to be completed in current FY 2024-25.

7.14 Renovation and Redevelopment of Market Complexes Transferred by L&DO

The NDMC has taken up the re-development of market places which have been transferred by L&DO as per the new provisions of Delhi Master Plan 2021, Three Markets namely; Sarojini Nagar Market, Aliganj Market and Malcha Marg Market (Diplomatic Enclave) will be taken up in this phase one in the coming financial year after completion of re-development of Khanna Market.

This re-development will facilitate the occupants / owners of the markets and also help NDMC to increase its revenue.

In the re-development proposal, NDMC is planning to make all the floors as commercial use as a local area shopping Centre as per Delhi Master Plan 2021. Design for resurfacing/ improvement of Central Lane has already been finalized alongwith properly organizing Municipal services through underground ducts and cable trenches.

7.15 Enhanced Citizen Engagement Through Flagship Suvidha Kendra (Palika Citizen Lounges)

Earlier the case was processed for engaging consultant for enhancing Palika Citizen Lounge at SBS Place.

Detailed Estimate has been prepared. The work is likely to be started in next FY 2025-26.

7.16 Conservation & Restoration Of Main Gole Market Building

Setting up a 'Veerangna Museum' by Comprehensive Conservation of the Gole Market Heritage Building and its adjoining areas along with its structural strengthening and aesthetic improvement of the complex. The adjoining areas will also be comprehensively upgraded anticipating increased footfalls. The work is likely to be completed in next FY 2025-26.

7.17 Precincts Improvement Project

The prestigious Hanuman Mandir, which invites lakhs of devotees, needs better space management for their convenience. We will take up a comprehensive Precinct Improvement Project for the same and add more sites as needed. New Toilet block and floor repairing work is completed. Arrangement of dedicated use and vendor management will be taken up in next FY 2025-26.

7.18 Renovation of NDMC office/commercial complexes

Considering the age of our existing office and commercial complexes which are not only a source of income for NDMC but also serve the citizens. A comprehensive project needs to be taken up for their renovation including furniture and other services. This will be taken up in the coming FY 2025-26.

7.19 Upgradation of Navyug School at Pandara Park

Hon'ble P.M. visited the Navyug School, Pandara Park on 2nd October 2024. Now it has been decided to

upgrade the school to make it a Model School. Subsequently, all the schools in NDMC area will be upgraded on the same pattern. The scheme of upgradation is under finalization. The work is likely to be started in next FY 2025-26.

7.20 Improvement to all ESS in NDMC Area

All the ESS buildings in NDMC area need to be improved aesthetically as well as structurally. A Survey has been conducted and PE is being prepared. The work is likely to be started in the next FY 2025-26.

7.21 Improvement to Valmiki Basti at Mandir Marg

The condition of 321 Type-I Flats at Valmiki Basti are in dilapidated conditions and need to be improved. The improvement work in these flats will be taken up in the next financial year 2025-26.

In the year 2025-26, I propose to allocate **Rs. 147.17** crore towards improvement of Civil Building Department out of which **Rs. 95.54** crore towards Capital Expenditure and **Rs. 51.63** crore towards Revenue Expenditure.

8. INFORMATION TECHNOLOGY GOVERNANCE

NDMC has taken several IT-based initiatives through technology intervention for strengthening of e-Governance and m-Governance during last few years to improve efficiency, effectiveness and economy in providing civic services to citizens in an equitable, non-discretionary and transparent manner. This has helped

NDMC in achieving the highest award i.e Prime Minister's Award for Excellence in Public Administration, 2021. This ultimate recognition for public service coming to a municipal organization is a unique distinction.

Now, I will furnish the status of various IT initiatives taken during the year 2024-25.

8.1 Digitization of The Civic Services Documentation

NDMC had taken up an initiative to fully digitize all its record / files and after successfully completion of phase-I for digitization of more than 2 crore pages, the work for digitization of remaining 1.5 crore pages under phase-II have been awarded and approx. 40 lacs pages have been digitized under phase -II. The remaining work will be completed till the end of current FY 2024-25.

8.2 Artificial Intelligence Based Chat-Bot Facility

Chat-Bot has been successfully implemented and employees salary statement is linked to WhatsApp chatbot wherein the employees are getting information of their salary, arrears etc. Similarly, Electricity & water bill information is triggered through WhatsApp chatbot. The Complaints management is also being done through Chabot. We are going to enhance this facility in the coming year.

8.3 Data Back Bone: Palika Net

The work of identified Multi-Protocol Label Switching (MPLS) based data network has been completed at 192 sites out of 210 sites. The remaining work will be completed in the current FY 2024-25.

8.4 Technology Pioneer: Blockchain

Blockchain with its open transaction ledgers adds an

unprecedented layer of accountability and immutability. The Blockchain Technology for Birth and Death has already been successfully completed and further, the Blockchain Technology will be implemented in other areas as well in the FY 2025-26.

8.5 360 Degree Cyber Security

Today Cyber Security has proven to be a necessary investment for any Government organization because it protects all categories of data from theft and damage which includes sensitive data, personally identifiable information. It also prevents cyber criminals from gaining access to the device or the network. With more and more IT Applications being deployed and the entire working environment turning digital, it is more of a necessity than an option. The project 360 Degree Cyber Security Audit is at advance stage of tendering and will be completed in next FY 2025-26.

8.6 New Electricity-Water Billing System In NDMC

An efficient billing solution is essential to ensure revenue generation, provide ease of doing business to citizens and also helps avoiding complaints and litigation. An ERP Based Billing System of SAP has been deployed by NDMC for new Electricity and Water Billing System and bills are being generated with error percentage of less than 2.5%. Further, testing of consumer portal, dashboard has been done for deployment and development of consumer portal, dashboard for management and prepaid metering is under process.

8.7 High Bandwidth, Local Area Network In NDMC School

In order to achieve the objective of better connectivity to improve the learning experience of students with

seamless browsing which also help in better administration. The work of providing High Bandwidth, LAN in NDMC School is in process and likely to be completed in next FY 2025-26.

8.8 AI based 311 app

After success of first phase, NDMC is going to infuse Artificial Intelligence (AI) into NDMC 311 Mobile App which will revolutionize the user experience. The work in this regard is in tendering stage. The work of 311 SAAS (Software As A Service) model will be awarded in current FY 2024-25.

The schemes on which the work will be taken in the next FY 2025-26 are as under.

8.9 Integration of databases for unified data lake and analytics

Website of NDMC serves as a critical platform for citizens to access information, services. Enhancing the website's functionality has multiple benefits for ease of doing business. This proposal outlines a comprehensive data analytics strategy aimed at achieving these objectives. NDMC utilizes various software applications to oversee urban infrastructure and services. However, a significant challenge arises as these applications often operate independently, resulting in data silos. The Department shall solicit proposals from qualified vendors for design, implementation, and maintenance of a data lake solution. This data lake will serve as a centralized repository for all structured and unstructured data collected in the organization, facilitating advanced analytics and data-driven decision-making. The work will be completed in FY 2025-26.

8.10 Setting up of Innovation labs with cutting edge technology integration and virtualization for NDMC schools inline with NEP 2020

INNOVATION Labs aims to democratize education by providing state-of-the-art technology and resources to students across NDMC.

Recent years have seen a radical change in the learning process and technology has been a catalyst in bringing about this immense change. The world is getting smaller as people engage in global collaboration for learning, business, and content creation. To up keep with evolving trajectory, NDMC's Young students need new skills for the current and future workplace that will make them compatible with world class technology. Accordingly, it is proposed to set up innovation lab with a cutting edge technology which will have the feature of (i) aligned with the New Educational Policy (NEP), 2020 (ii) integrating the latest industrial applications, research projects and laboratories as part of simulator-based learning (iii) application-based learning by integrating the practical application of existing theoretical learning. The project will be started in the FY 2025-26.

8.11 Implementation of EHRMS 2.0 in NDMC

DoPT (Department of Personnel and Training) introduced the e-HRMS to facilitate a digital working environment, and streamline Human Resource services for Government employees. National Informatics Centre (NIC) is the technical partner of DoPT for designing, development and implementation of e-HRMS. NDMC is in process for implementation of EHRMS 2.0 in NDMC. In this process more than

10000 employees service book scanned and uploaded on eHRMS 2.0 portal. The project will be operationalized in the FY 2025-26.

8.12 Collaboration of NDMC with Delhi police safe city project

Safe City project is an initiative of India under the Nirbhaya funds scheme for ensuring safety of women and children. The Safe City project aims to create a safe, secure and empowering environment for women in public places to enable them to pursue all opportunities without the threat of gender-based violence. In collaboration with Delhi Police a Safe City project has been initiated for mutual sharing the CCTV camera feeds. The work laying of lease line is at awarding stage and likely to be completed in FY 2025-26.

8.13 Rolling out New payroll system for NDMC employees

It is proposed to roll out new pay roll system for smooth functioning of payment system for the NDMC employees. The project will be started in the FY 2025-26.

In the coming year, NDMC proposes to spend a sum of **Rs. 25.60** crore towards Information Technology Sector out of which **Rs. 9.25** crore towards revenue expenditure.

9 LEVERAGING MODERN HEALTH SYSTEMS MEDICAL SERVICES AND PUBLIC HEALTH

The medical Services Department comprises of two

major hospitals i.e. Charak Palika Hospital, Moti Bagh comprising of 177 bedded secondary level Hospital providing the specialties i.e. Medicine, Respiratory Medicine, Surgery, Orthopaedics, Gynaecology, Ophthalmology, Paediatrics, Day Care Thallassaemia service, ENT, Dental, Anaesthesia, Radiology, Laboratory and 24x7 Casualty Departments & Palika Maternity Hospital which is a 65 bedded Maternity Hospital at Lodhi Colony. Besides these hospitals, the department also runs 13 Allopathic Dispensary, 01 Chest/ Poly Clinic, 01 Dental Care Clinic, 07 MCW Centres and 08 School Health Programs. Medical Services Department.

Now, I would update the status of various services announced last year.

9.1 Establishment of New Blood Storage Unit at CPH:

Blood storage unit at CPH has been made operational with existing staff of CPH. Further, Hiring of Lab Technician is under process and the work shall be completed in the FY 2025-26

9.2 Establishment of new OT Complex and ICU at Charak Palika Hospital

A new OT Complex was already made operational last year along with outsourcing of manpower. The work order for procurement of equipments for ICU is in process which is likely to be provided in current FY 2024-25.

9.3 Up-Gradation of ENT Department at CPH

The procurement of various sophisticated equipment including Powered Micro-debrider System, High End ENT Operating Microscope with Integrated camera recording facility, ENT 4K Documentation system &

Micro-laryngeal Instrument will be taken up in the next FY 2025-26.

9.4 The work of procurement of 05 Nos. Anesthesia Work Stations (3 for CPH & 2 for PMH) for O.T. is likely to be completed by March 2025.

9.5 Procurement of one (01) unit 1000mA 80 KW Digital Radiography System at CPH Moti Bagh

9.5.1 The Digital Radiography System (DR System) is latest truly digital X-ray system where there is no involvement of intermediary x-ray plates or cassettes and instead the images are directly transmitted to a computer system. As a result, the x-rays can be done faster with true digital image quality, less radiation exposure to the patients and more cost-effective than conventional x-ray system. The work is on tendering stage. The machine is likely to be procured in the current FY 2024-25.

9.5.2 Procurement of two (02) Digital Colour Ultrasound System at CPH Moti Bagh

The Color Doppler Ultrasound System provides better visual overview of blood flow in the heart or vessels including fast recognition of velocity, direction and Turbulence in various organs in addition to better imaging quality output than conventional Ultrasound machine. The machine has been procured and operational in the Hospital.

Now, I propose the following proposals/ procurement of equipment for Medical Services Department in the next financial year i.e. 2025-26.

9.6 Upgradation and strengthening of Dental Department

Number of patients had increased exponentially in the past few years, it is more than 1 lakh in a year. Considering foot fall at Dental Department, more Junior / Senior Residents including two specialties of endodontics (RCT specialist) and Pedodontics (Child specific dentistry) have been recruited. Further, to complete clinical dentistry under one roof and avoidance of referral to higher setups under normal circumstances, we are in process of procure 8 more dental chairs in current FY 2024-25.

9.7 Physiotherapy Department

Urban lifestyle and post-surgery cases requires regular physiotherapy. Considering the current and future requirement, the work for replacement/upgradation of physiotherapy machines installed at - CPH, Sarojini Nagar and Babar Road dispensary will be taken up in next FY 2025-26.

9.8 Plasma Sterilizer

For the purpose of sterilization of plastic instruments like laparoscope, arthroscope, endoscope etc are required in the hospital. The procurement work will be taken up in the next FY 2025-26.

9.9 Canteen at CPH and PMH

There is a need of Canteen in CPH and PMH for staff and visitors/attendants. The matter for providing canteen facilities will be taken up in the next FY 2025-26.

In the year 2025-26, I propose to allocate **Rs. 110.66** crore towards improvement of Medical Services Department out of which **Rs. 17.38** crore towards Capital Expenditure and **Rs.93.28** crore towards

Revenue Expenditure.

10 LEVERAGEING TRADITIONAL KNOWLEDGE AYUSH SERVICE IN NDMC

AYUSH systems which includes Ayurveda, Homeopathy, Unani, Siddha, Yoga and Naturopathy systems have been an integral part of Health services in NDMC. Unani, Siddha, Yoga Naturopathic Dispensaries & Panchakarma Centres have already been set up in NDMC.

Now, I would update the status of various AYUSH services announced earlier years along with proposals for next FY 2025-26.

10.1 All the work of Homeopathic Unit at Palika Maternity Hospital has been completed and the Hospital complex is functional

10.2 The mobile clinics for old age homes and NDMC schools has been made functional.

10.3 Ayurvedic clinic at Polyclinic has been opened and operational.

In the year 2025-26, I propose to allocate **Rs. 2.11** crore towards improvement of AYUSH Department.

11 SWACHH NDMC: PUBLIC HEALTH

Regular awareness activities with RWA/MTA/Sanitation staff for adoption of ban on single use plastic, segregation of waste at source in four streams (wet, dry, domestic hazardous waste, sanitary waste), no litter in public area, adoption of 3R - reduce,

reuse, recycle - initiative including home composting, control of vector borne diseases are undertaken by Public Health Department.

11.1 Night Cleaning: Maximum Efficiency, Minimum Disruption

NDMC has launched a Night Sweeping Programme where in sanitary workers will clean streets, specifically prominent areas at night. The Cleaning Drive has already been started in Khan Market as a pilot project and it will be implemented in entire NDMC area which has 14 markets having 150 km. major footpaths and 132 avenues roads. The project of night sweeping drive in all the markets is likely to be started in next FY 2025-26.

11.2 Creating/ Smart Public Convenience

New Delhi Municipal Council is strive to make itself a model of urban hygiene self-sustaining and eco friendly sanitation services that promote inclusivity in public convenience while using latest technology. NDMC ensure to provide clean, accessible and hygiene sanitation facilities to resident and commuters in NDMC area. It also ensure that the facilities is accessible to everyone including people with the disabilities, senior citizens, women & third gender.

11.3 Upgradation PTUs/CTUs

NDMC plans to upgrade and convert its all existing PTUs/CTUs into the state of art designs having eco friendly features and efficient disposal based management. The work in this regard will be taken up in the next FY 2024-25.

11.4 Smart Public Toilet Units For Women

NDMC has constructed six pink toilets for women at (i) Sansad Marg near LIC building (ii) Super Bazar (iii) Factory road near Safdarjung Hospital (iv) Sarojni Nagar Market (v) Aurbindo Marg, Safdarjung Hospital side and (vi) Inner circle Connaught place opposite B-Block. The construction work of one more pink toilet at Kalawati Hospital is in process and likely to be completed in current FY 2024-25.

11.5 Toilet For Third Gender

NDMC has already constructed toilets exclusively for third gender at 13 locations. For construction of more third gender toilets at 79 locations, the tender have been invited and the work will be started by current FY 2024-25.

11.6 Bin Free City And Providing Underground Bins

To make NDMC bin free (as per the requirement of 5 to 7 star ranking for garbage free city of Swachh Survekshan). The work for placing 56 underground bins in NDMC area has been completed.. Further, the feasibility for installation of 50 Nos. more Underground bins under Phase-3 will be taken place as per redevelopment going on in NDMC area.

11.7 Installation of Litter Bins

For better handling of waste and ease of citizens. The Additional litter bins for 1500 Nos. made of stainless steel twin bins is under process and the work is likely to be awarded in current FY 2024-25.

11.8 Strengthening of Infrastructure For Vector Borne Diseases

For strengthening of infrastructure to contain the Vector Borne Diseases, the procurement of 36 nos. of portable fogging machines has been completed.

11.9 Strengthening of Control of Communicable Diseases

The work of hiring entomologists and epidemiologists as consultants is in progress and likely to be completed in current FY the necessary advertisement for filling up the post has been done.

11.10 Procurement of Push Back Manual Sweepers

To augment capability of our health and sanitation functions by making use of modern machinery, equipment and to reduce dust, NDMC has procured push back manual sweepers for dust controlled sweeping as a pilot project. Additional 6 number of Push Back Manual Sweeper have been procured and provided in the sanitation circles for use.

11.11 Long Term Solid Waste Management Plan

For preparation of Long Term (25 years) Solid Waste Management Plan, Performance Audit of NDMC solid waste management activities has been completed by third party agency. The draft report of consultant is under examination. The work shall be take off in next FY2025-26.

11.12 Framing of Plastic Waste Management Bye-laws

Single use plastic (SUP) ban is being enforced in NDMC area and penalty is also being imposed against violators. NDMC Offices & Schools are SUP free. NDMC has established two RRR centers i.e Lodhi Garden & New Moti Bagh to encourage citizens to donate reusable cloth/toys/books/crockery etc. and adopt 3R (Reduce, Reuse, Recycle) as practice in life. Bye-Laws of NDMC plastic waste management have been approved by the Council and under process of

notification.

11.13 Anti Smog Guns

For mitigation, the Air Pollution in NDMC area, 8 Nos. trucks mounted anti smog gun have been hired and are in operation.

11.14 Strengthening Decentralized Waste Collection Through Placement of Static Compactors

Waste Management & Recycling: There will be a major push to tackle New Delhi's waste management challenges. The budget sets aside funds for the establishment of more waste segregation and recycling facilities. These initiatives will aim to reduce landfill waste and encourage citizens to be more conscious of waste disposal, promoting composting, recycling, and reusing. Strengthening decentralized waste collection through placement of Static compactors at three locations in NDMC area (East Kidwai Nagar, Near Bagga Tent House and Near petrol Pump B.H.S. Marg. Total 06 Nos. compacting units of 10cc capacity each shall be placed at these locations .

11.15 Upgradation of facility at Newly constructed Small Pet and Bird Dispensary at Moti Bagh

For taking care of small pets and birds, construction of new building is completed. For further improvement a process of procurement of Advance equipment as Portable Color Doppler Ultrasound for Veterinary, Vet fully automated Biochemistry analyzer, ECG Machine is being initiated.

In the year 2025-26, I propose to allocate **Rs. 108.55**

crore towards improvement of Public Health Department out of which **Rs. 5.98** crore towards Capital Expenditure and **Rs. 102.57** crore towards Revenue Expenditure.

12 GREEN NDMC : NATURAL RESOURCE CONSERVATION / HORTICULTURE

New Delhi area is recognized for its greenery, which not only creates island of soothing effect but also takes care of heating effect, air & dust pollution to certain extent. The aim of NDMC is to convert all the brown/barren area into green area for which massive plantation drive have been undertaken in NDMC area. A Drive of “EK PED MAA KE NAAM” for plantation of One tree by all the employees, dignitaries was organized during this FY under which more than ten thousand trees were planted. This drive gathered appreciation from all corners of the society.

12.1 Plantation Drive

Tree Plantation and Green Spaces: One of the focal points of the budget is New Delhi's commitment to becoming a greener city. Along with expanding parks and green spaces, the NDMC plans to implement large-scale tree plantation drives in areas such as roadsides, parks, and public spaces. This initiative will not only improve air quality but also provide better recreational spaces for residents. During the current financial year 11096 Nos. Trees and 1368148 Nos. Shrubs have been planted till October 2024. The brown/ barren area of about 9.68 Acres was converted into green area during the rainy season. The Department intend to plant approx. 5.94 Lakhs saplings as per feasibility during FY 2025-26.

12.2 Tree Washing

Tree washing for mitigating dust and air pollution has been undertaken in a large scale to cover all the roads to keep NDMC for dust free environment, clean and lush green eco system. During current FY tree washing work has been completed on 2363.49 kms running length of NDMC area. This process will be continued in coming days specifically in winter season.

12.3 Development Of Green Strips

The work of development of green strips in large scale was taken up during G-20 Summit under which 41 avenues were developed. The improvement work at 04 avenues will be taken up during next FY 2025-26.

12.4 Beautification of NDMC Residential Colony Parks

The work of beautification of NDMC residential colony parks is of continuous nature. Recently, the work of beautification of Jor Bagh & Golf link residential colony parks have been completed and the proposal of beautified more residential colony parks will be taken up in next FY 2025-26.

12.5 Procurement of Machinery And Vehicles

In order to run horticulture activities smoothly, several modern machineries and vehicles such as Tree Ambulance for care of aging & diseased trees has been procured. Further, the tender for procurement of SPPM Tree Pruning Machine and Petrol Operated Modern Machines is in process and likely to be completed in current FY 2024-25.

12.6 Development of NDMC Gardens As World-Class Gardens

NDMC takes pride in its gardens and intends to now to further develop them in a manner befitting their location, designs for four major gardens, namely Lodhi Park, Nehru Park, Sanjay Park and Talkatora Garden are under finalized. Comprehensive work may likely to be taken up in next FY 2025-26.

12.7 Smart Irrigation

NDMC realizes the value of water as a resource and believes in utilizing the same efficiently. It is intended to further use them intelligently with the help of smart irrigation technology to save water. A pilot project was initiated for a comprehensive automated irrigation system comprising of both sprinklers and drip irrigation methods for the entire Nehru Park, and the same has been successfully installed. Inspiring from the success of Nehru Park other project for drip based watering in parks is under preparation. The work is likely to be completed in next FY 2025-26.

12.8 Tulip Festival

Tulip festival is organized by NDMC every year. The festival was appreciated and admired by the public. The Tulip festival will also be organized during 2025-26 with wider public participation. The Tulip bulbs of different vibrant colours will be planted for which work for providing 5.50 Lakhs tulip bulbs for NDMC, DDA & MCD has already been awarded.

12.9 Beautification to make NDMC Area As Flower City

Department intends to beautify the NDMC area with different type of flowers in all the season. In winter season Department has envisaged a plan for massive Tulip and other seasonal flowering plants. During summer and rainy seasons more seasonal flowering

plants will be added to beautify the NDMC area round the year.

12.10 Flower Festival

To create vibrancy, happiness, a riot of colors at single place, the Flower Festival will be organized in NDMC area. The aim to conduct this festival is to create awareness/ interest among the citizens/ visitors about seasonal flowers, arrangements, landscape designs etc.

In the coming year, I propose to spend a sum of **Rs. 149.44** crore towards Horticultural activities, out of which **Rs. 12.20** crore is for capital work.

13 PRUDENT NDMC: FINANCIAL STABILITY

It is planned to transform the financial management system to the next level with the concept of NAMASTE (NDMC Accounting Management And financial System).

13.1 NDMC's Credit Rating

NDMC was one of very few municipalities in India to have achieved a credit rating of "AA+" in the year 2017-18, and the same rating has been maintained till date. NDMC will continue to maintain its credit rating in the forthcoming years. Credit Rating for current year has been done by M/s CARE (Credit Analysis and Research Ltd.) Ratings and reaffirmed the Ratings AA+ to NDMC.

13.2 Citizen Centric Budget And Untied Funds

Budget of NDMC is prepared keeping in view the improvement of civic amenities of all the citizens in its area. The suggestions from citizens are invited through

sending letters to all the residential welfare Association and Market Association besides providing a link on NDMC Website. I propose to make available untied funds of Rs. 10 crores for the Resident Welfare Association (RWAs) and Market Trade Associations (MTAs) of NDMC area for the year 2025-26 with an objective to provide scope for local initiatives and flexibility for local action by the RWAs/ MTAs.

13.3 Pension Fund

New Delhi Municipal Council (Pension Fund) Regulations, 2023, have been approved by M/o Home Affairs, Government of India and published in Delhi Gazette. Now, formation of Pension Trust is in progress.

13.4 Green Bond/Municipal Bond

Taking forward the outcome of COP 28 Climate Summit to accelerate climate progress, we plan to adopt innovative market-based mechanism i.e. Green Bonds. The process has commenced with identification of merchant bankers for the purpose. Work awarded to M/s SBI CAPs. The work of project identification is in progress to match the interest rate of Municipal Bond likely to be issued in the next FY 2025-26.

13.5 Carbon Credits/Green Credits

In a climate sensitive world it is important to be aware of our own carbon footprints and leverage our environmental initiatives through the means of Carbon Credits. Government of India has already notified its Green Credit Program (GCP) which seeks to encourage environment friendly practices rooted in tradition and conservation, reflecting the ideas of LiFE (Life Style

for Environment) concept. As a responsible municipal body we own up our actions and commit to work towards this noble concept. Discussions with the firms specialized in this field were held. In coming year NDMC shall take necessary steps to move in this direction.

13.6 Business Process Reforms

In continuation of our effort to address the problem of redundancy, overlapping of work, legacy software issues and complex processes, we have taken up Business Process Reforms. There will be a transparent and speedy vendor management system, easy citizen interaction and consumer satisfaction. To add to it, there will be single platform to cater HR related issues for employees as well as pensioners. Continuing with our commitment to develop a Palika Financial Management System we have conceptualized a futuristic system NAMASTE (NDMC Accounting Management And financial SysTEm) to provide integrated system, data automation, implementation of SOPs and process simplification in consonance with the policy of Central Government. The system is being developed on UPYOG (Urban Platform for Delivery of Online Governance) under the National Urban Digital Mission and is being supported by NIUA (National Institute of Urban Affairs) Government of India. FRS and SOP have been finalized. The work is likely to be taken up in next FY 2025-26.

13.7 Innovation Fund

NDMC has created an Innovation Fund, in line with the vision and mission of Government of India to facilitate new and pioneering efforts as also infusion of new technology. Now, the modality for the same has been laid down by constitution of a committee to

consider such projects. It is proposed to use this fund for long term solution to ensure that no untreated water flows into Yamuna and many other innovative schemes may be introduced in the interest of citizens of NDMC.

13.8 Online Payment System

Under the digital payment initiatives by NDMC as per mandate of Govt. of India, all the available digital channels/solutions for receiving and releasing NDMC's various payments were adopted in NDMC. Now, necessary steps for disbanding the practice of receipt / payment through Cash, Cheque/DD and implementation of robust online payment system in the NDMC, necessary modalities to revamp on 100% digital platform would be explored in NDMC in the next FY 2025-26.

14 CARING NDMC: EMPLOYEE WELFARE

14.1 NDMC takes pride in being a model employer and has always kept employee welfare the foremost priority. Financial assistance to 209 employees has been provided under HNY Scheme for marriage of their children. Immediate financial relief to the tune of Rs. 50,000/- each has been provided to families of employees on their sudden demise in 59 cases.

14.2 Preventive Health Check-up

Health checkup programme for all the employees has been organized by NDMC under which several health checkup camps were setup for the benefit of NDMC employees. This program will also continue in the financial year 2025-26.

14.3 Welfare Schemes for NDMC Area Residents and General Public

14.3.1 Barat Ghars/Community Centres

Welfare Department is running 08 Barat Ghars, 1 Shadi Ground, 09 community Centres and 76 Parks to extend the community services to its residents and general public. Considering the public expectations and structural conditions, they will be upgraded to contemporary standards.

14.3.2 Old Age/Widow/ Handicapped Welfare

Financial Assistance of Rs. 2,000/- and 2,500/- per month is being disbursed to the beneficiaries under different categories like Old Age, Widow and Handicapped residing in NDMC area. In the current FY Rs.91 Lakh have been disbursed to the 909 beneficiaries under this welfare scheme.

15 INCLUSIVE NDMC: PROTECTION OF WEAKER SECTIONS:- COMPREHENSIVE CLUSTER IMPROVEMENT PROGRAMME

15.1 Keeping in view the state of various clusters and model urban villages in recognition of, their rights as equal beneficiaries of municipal services, I propose a new comprehensive programme for their development in place of piecemeal projects. This will include provision of roads, water, and rejuvenation of water bodies, sewerage, sanitation and electricity as also facade improvement. Special attention will be given to

maintenance of pavements and khadanjas and ensuring adequate street lights. New water and electricity connections shall be ensured through dedicated camps for the purpose. Electricity connection at Sanjay Camp is completed and for other J.J clusters the estimate is under process.

16 RESILIENT NDMC: DISASTER MANAGEMENT

A Disaster Management Group under the chairmanship of Secretary, NDMC has been constituted. A comprehensive proposal with regard to preparation of SOP and procurement of equipment to handle the disaster more effectively is in process and likely to be completed in coming financial year 2025-26.

17 DEVELOPING SKILLS-CREATING JOBS

To add employment opportunities for the citizens, an initiative was taken up in partnership with National Skill Development Centre. Around 25, 000 persons benefited by up skilling training programme. Skill Development Centre is likely to be completed in this FY 2024-25 and a comprehensive plan for skill development in collaboration with specialized agencies will be taken up in next FY 2025-26.

18 GEO TAGGING OF PROPERTIES IN NDMC AREA

Tax department captures various information/data from PTR of tax payer which is helpful in correct assessment of private properties. This gives a clear picture of the nature of property commercial, non-commercial, self-occupied and rented etc. New ERP

system is at advance stage which has inbuilt facility for geo tagging of the properties. The geo tagging would be completed upon self-successful implementation of the ERP. It is likely to be completed in next FY 2025-26.

18.1 Amendment of NDMC Act., 1994

NDMC Act is in force since 1994. Considering the directives of GOI for decriminalization, ease of doing business and reduction of regulatory compliance, it has been decided to amend NDMC Act 1994. The draft bill for amending the NDMC Act 1994 has been formulated and under process for approval of the parliament. Which is likely to be completed in the financial year 2025-2026.

18.2 Smart Parking System

NDMC is in process of providing a seamless, efficient, citizen-friendly, cost effective parking operation for NDMC area with the capability to scale and integrate the latest technologies which would include smart parking/navigational capabilities with digital payment platforms, operation and management through Integrated Command & Control Centre. NDMC aims to achieve this by upgrading the existing parking lots into Smart Parking by installing Intelligent Parking components and development of software etc. for a period of 10 years. The work will likely to be started in next FY 2025-26.

18.3 Project Management System

Monitoring a project ensure that the project is going as planned and that task with the project are being completed. There are many matrix that require monitoring such as the budget, the time taken to completion and standard of quality. Multi departmental

issues are also one of the hurdles in timely completion of the project. In order to enhance synergy amongst the various departments of NDMC I propose to constitute a Project Monitoring Cell (PMC) under the chairmanship of senior level officer who will ensure timely completion of the projects.

19 RECEIPTS

19.1 Receipts From Electricity Distribution

The total revenue receipts from Electricity Distribution Strategic Business Unit (EDSBU) have been projected in RE 2024-25 at **Rs. 1706.75** crore as against actual **Rs. 1533.22** crore in the year 2023-24. The projections for BE 2025-26 are at **Rs. 1811.91 crore**.

19.2 Receipts From Property Tax

The Property Tax Department of the NDMC is entrusted with the assessment, levy and collection of the property tax and duty on transfer of property. During the year, department has undertaken a few major steps to streamline and ensure ease of doing business for the citizens. It is proposed not to increase property tax rates for the FY 2025-26.

We are expecting to collect Property Tax of **Rs. 1150** crore in Revised Estimates 2024-25 and **Rs. 1290** crore in BE 2025-26.

19.3 Receipts From Licence Fee From Municipal Properties

The actual receipts in 2023-24 for Licence Fee from Municipal Properties stood at **Rs. 905.41** crore. The Projections for RE 2024-25 are at **Rs. 825.16** crore and BE 2025-26 are at **Rs.900.16** crore.

I would like to place on record my gratitude for the guidance and support received from Hon'ble Lt. Governor of Delhi, Ministry of Home Affairs and Ministry of Housing & Urban Affairs, Government of India.

I would also like to thank Hon'ble M.P., New Delhi, Hon'ble MLA, Vice-Chairman and members of the Council for their continued support and guidance.

I would also like to place on record the encouragement and feedback from all segments of society and various stakeholders whose love and care for New Delhi keeps us going.

Special thanks to all staff and officers of NDMC for their continuous and relentless services to the cause of making New Delhi a clean, green, reliable, prudent, caring, inclusive, resilient city, with high quality infrastructure and an aspirational city for the whole country.

This budget reflects our unwavering dedication to making New Delhi a model city for sustainable urban living. Together, we will create a brighter, greener, and more inclusive future.

Thank you very much and a warm wishes for the coming New Year -2025

Jai Hind.